REDBUD HEALTH CARE DISTRICT

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November 11, 2016

The Honorable Pedro Nava
Chair, Little Hoover Commission
925 L Street, Suite 805
Sacramento, CA 95814

Re: Healthcare District Roundtable Discussion on November 16, 2016

Dear Chairman Nava:

The Redbud Health Care District (RHCD) appreciates the opportunity to provide Public Comment regarding the unique role of the RHCD in Lake County, CA since the sale of our hospital to Adventist Healthcare System West in July of 1997.

A condition of the sale of Redbud Community Hospital to Adventist Healthcare Systems West (AHSW) in July of 1997 is that a RHCD Board Member, (later to include General Manager), would be a Governing Board Member fully participating in management decisions relating to the governance of the sold facility, and moreover, the entire Northern California Network of AHSW.

In that capacity, I have been approved by the Board of Directors of RHCD and AHSW to bring forward to AHSW representation of the RHCD Board as garnered through community outreach and public input at our Noticed Monthly Public Meetings.

Currently, I represent our community and RHCD Board of Directors on the following Adventist Health boards and committees:

Adventist Health Northern California Network Governing Board which includes the hospitals of: St. Helena Hospital Clear Lake, St. Helena Hospital Napa Valley, Center for Behavioral Health – Vallejo, Howard Hospital in Willits, Ukiah Valley Medical Center in Ukiah and Feather River Hospital in Paradise; along with several associated clinics.

St. Helena Region Governing Board and St. Helena Region Finance and Operations Committee which includes St. Helena Hospital Clear Lake, St. Helena Hospital Napa Valley and Center for Behavioral Health in Vallejo. In addition, St. Helena Hospital Clear Lake has its own Governing Board Sub Committees relating to governance, finance and operations. Currently, of

focus is the restructure and transition from "Fee for Service" to the "Population Health" -"Risk and Capitation Model" of service with "Patient Care Teams" for better patient health and outcomes.

St. Helena Hospital Clear Lake Development Council – Hospital fund raising.

St. Helena Hospital Clear Lake – Healthy Clear Lake Collaborative. Collaborates with Community Stakeholders and the City of Clearlake regarding its General Plan "Health Component".

Advisory Council Member to St. Helena Hospital Clear Lake – Community Wellness Director and "Hope Rising" Project. This Project relates to Population Health in collaboration with Partnership Health Plan of California (the County of Lake Medi-Cal Administrator), and other Community Stakeholders, to address the "Social Determinates of Health" and the bi-annual "Community Needs Assessment" where Lake County consistently has ranked negatively for health outcomes in or near 58th of 58 Counties in the State of California. An additional focus is on the **"Hope Starts Here" Project** which focuses on St. Helena Hospital Clear Lake Employee Wellness.

Additionally, the District supports other Community Related Health and Wellness Projects by assigning my participation in various events and outreach within the Schools, Lake County Behavioral Health Department, Domestic Violence and Sexual Assault Task Force.

Transparency and Disclosure – The RHCD agendas, minutes, financials, annual audits, request for assistance (RFA) grant forms and explanations, bylaws, policies and procedures and other general information may be found on our website at www.redbudhcd.org.

Financial – The RHCD share of the 1% property tax is 0.01277296% allocation by fund, resulting in an estimated tax revenue for Fiscal Year 2017 of approximately $790,633.00 We are estimating other revenue in the amount of $45,265.00 for a Total Gross Revenue of approximately $835,898 of which our Board has committed approximately $739,459.00 (88.46% of estimated Gross Receipts) to be reinvested back into the community in various health related projects.

In Fiscal year 2016 the RHCD funded 28 separate community health and wellness related projects inclusive of County, City and other Public and Private Agencies for a total investment of $697,392.00 or (84.59%) with $8,170.00 rolled forward for a total of $705,562.00 (or 85.58%) based upon an estimated Gross Receipts of $824,397.00. While not yet complete, the preliminary results of the District annual audit indicate revenue slightly up over expectations ($13,602.00) and expenses less than projected ($37,024.00) which leaves the District operating expense at approximately 9.7% of revenue.

Grantee: The District receive approximately 25 – 35 "Requests For Assistance" per year. See attached list of FY 2016 Requests for Assistance and Funding. Highlights of some of the larger grants are as follows. Please don't hesitate to request specific information on any approved RFA.

St. Helena Hospital Clear Lake – Emergency Department Remodel: In February of 2010 the District made the lead donation in the amount of $1,000,000.00 for the complete remodel and refurbishment of the 42-year-old Emergency Department. The Grant is payable in quarterly installments of $25,000.00 over 10 years. This lead donation inspired the community and AHSW to complete the required funding in the approximate amount of 15 million dollars.

Sexual Assault Response Team (SART) – In August 2014 in collaboration with City of Clearlake Law Enforcement, The County of Lake Victim's Witness Division of the County of Lake District Attorney's Office, Lake Family Resource Center and St. Helena Hospital Clear Lake we established a Sexual Assault Response Team and added to the services offered at St. Helena Hospital Clear Lake. The District share of the project is $15,000.00. Previously, in many cases victims had to travel out of county for services and evidence collection.

Support of Fire Districts- The District has supported the health of our community by helping three Fire Districts located within our district boundaries with the purchase of ambulances and other specialized equipment in the amount of $1,212,934 over the past 18 years. This was necessitated when the previous ambulance provider to the County discontinued service with "minutes" notice.

Senior Centers – Nutrition Program- The District supports the senior nutrition programs of three senior centers within the district boundaries with the funding of $190,000.00. The meals include approximately 26,488 onsite meals and approximately 32,258 "Meals on Wheels" to elderly and disabled "shut-ins" for a total of 58,746 meals served.

City of Clearlake – The District has provided funding for repairs to City owned recreational facilities in addition to the support of the purchase, training and support of K-9 law enforcement to combat drugs in the schools.

County of Lake- The District has funded "Case Cracker" software and updates for the Victim Witness Division of the County of Lake District Attorney's Office to combat the sexual abuse of children within the County of Lake.

Schools – There are two school districts within the boundaries of the RHCD. The Konocti Unified School District and the Middletown unified School District. The District supports both school districts with "Sober Graduation Activities" and in the last fiscal year collaborated with other community stakeholders to provide the students at Konocti Unified School District with an "Every 15 Minutes" program to deter the instance of drinking and driving.

Lake County Office of Education – The District collaborates with the Lake County Office of Education (LCOE) and St. Helena Hospital Clear Lake to provide health and wellness services to the students within our District boundary. The LCOE reports that they leveraged our grant in the amount of $190,000 with other grantors to generate and additional funding and provide approximately 25,563 individual units of service and 28,261 group services for a total of 63,824 total service units in the Konocti Unified School District. In the Middletown Unified School District, Healthy Start provided 4,616 individual units of service and 7,739group units of service

for a total of 12,355 units of service. Services range from educational services to basic needs such as food, clothing, housing, healthcare screening and transportation.

Community Care HIV/AIDS Project – The District supports our local HIV / AIDS project of the Community Care Management Corporation in the amount of $40,000.00 by funding the only free and anonymous HIV testing in the county of Lake. CCHAP will soon add free and anonymous HEP C testing as well. In addition to providing testing CCHAP provides case management, financial and social support, a food cupboard, counseling and encourages prevention by educating the wider community about HIV and "safer" practices.

Hospice – The District supports our local community in times of bereavement with support to Hospice Services of lake County with the funding of Bereavement Camps for families and children with a week camp, day camps and group services within the schools.

Shoes for Kids – The District provides funding for shoes and socks (350 to 400 pair per year) to children who otherwise would not have adequate footwear during the school year. Approximately 35% of our community lives below the poverty line. Circumstances are so dire that one of our local school districts provides free meals to 100% of its students. Grant amount $12,000.00 to Church Women United; completely non-profit with no salaries and minimal expenses.

Konocti Basketball League – Provided $20,742 in funding for equipment and scholarships for approximately 543 students K-8th grade students to play basketball with at least 2 practices per week and one official game per week during basketball season.

Other Grants include funding for:

Alzheimer's adult "Day Care".

Literacy Programs so that patients can better understand Dr.'s Orders and medication instructions.

Family support services and parenting classes.

Emergency food access.

Youth Hygiene Project.

Water purification.

Research relating to Clear Lake water quality.

Printed outreach materials relating to resources after the devastating fires in Lake County over the past two years.

Anti-Bullying and acceptance programs within the schools.

Accessibility assistance for homebound seniors and veterans.

Transportation to medical appointments.

We make every attempt to limit expenses and provide funding to enhance the health and wellbeing of the greatest number of citizens in our community.

In conclusion, the District points out the finding of our most recent MSR / SOI as conducted by Lake LAFCO on March 21, 2012. On page 26, section 5.2.2, 1-4 states that:

"The Redbud Health Care District provides a valuable service to the community that cannot be provided by any other district or agency".

If you have any questions or would like additional in depth information, please do not hesitate to contact me directly.

Respectfully submitted,

Conrad D. Colbrandt,
General Manager

Encl. RHCD 2016 Budget
RHCD 2016 Budget

RHCD FY 2015 - 2016 BUDGET

	A	B	C	D
1	**ACCOUNT**	**BANK ACCOUNTS**		**TOTALS**
2		LAIF	943,921	
3		Westamerica	314,294	
4			1,258,215	1,258,215
5				
6		**REVENUE**		
7	401	FY 2015-2016 Tax Revenue	782,286	
8	402	Investment - LAIF .29%	2,111	
9	402	Investment - SHCL Note	40,000	
10		**TOTAL REVENUE**	824,397	824,397
11				
12		**OPERATING EXPENSE**		
13	612	Accounting	2,700	
14	615	Auditing	5,500	
15	624	Bank Charges	150	
16	626	Board Meeting Reimbursement	7,500	
17	634	Dues and Subscriptions - SDRMA	2,190	
18	643	Insurance - Directors & Officers (inc.)	5,000	
19	644	Insurance/General Liability/Workers'	2,650	
20	660	P.O. Box	112	
21	652	Legal	7,500	
22	654	Miscellaneous	500	
23	659	Office Expense	1,750	
24	660	Postage	98	
25	663	Professional Fees - Website	500	
26	664	Purchase Service - Janitorial	1,380	
27	671	Repair/Maintenance Contracts Copier	385	
28	674	Software	400	
29	680	Taxes - Payroll	6,400	
30	681	Telephone - Internet	2,550	
31	684	Travel Expense	3,700	
32	687	Utilities	1,870	
33	691	Wages	66,000	
34				
35		**Sub-Total Operating Expense**	118,835	
36				
37		**GRANTS EXPENSE**		
38		Grants - Uncommitted Funds	322,250	
39	639.53	St. Helena Hospital Clearlake	100,000	
40	638.26	Lake County Fire Protection District	11,522	
41	639.47	North Shore Fire Protection District	24,993	
42	638.41	Hospice Services of Lake County	25,000	
43	640.79	Elder Day Services	25,000	
44	638.1	LCOE - Healthy Start	190,000	
45	640.77	Lake County DA - Victim Witness	1,797	
46	639.52	Lake County Literacy Coalition	5,000	
47		**Sub-Total Grants Expense**	705,562	
48				
49		**TOTAL EXPENSES**	824,397	824,397

FUNDING vs BUDGET 2016

	A	B	C	D	E	F	G	H
1	**RFA NO.**	**DATE RECV'D.**	**ORGANIZATION**	**REQ ($)**	**APP. ($)**	**DATE APPROVED**	**APP CUM ($)**	**BUDGET BAL.**
2								
3	2011-0001	2/24/2010	St. Helena Hospital Clearlake	$1,000,000.00	$ 100,000.00	2/23/2010	$100,000.00	$ 705,562.00
4	2012-0001	1/12/2011	Lake County Fire Protection District	$ 57,610.00	$ 11,522.00	5/24/2011	$111,522.00	$ 594,040.00
5	2012-0007	3/15/2011	North Shore Fire Protection District	$ 124,965.00	$ 24,993.00	4/26/2011	$136,515.00	$ 569,047.00
6	2016-0001	3/9/2015	Hospice Services of Lake County	$ 25,000.00	$ 25,000.00	3/24/2015	$161,515.00	$ 544,047.00
7	2016-0002	3/9/2015	Elder Day Services	$ 25,000.00	$ 25,000.00	3/24/2015	$186,515.00	$ 519,047.00
8	2016-0003	4/22/2015	LCOE Healthy Start	$ 190,000.00	$ 190,000.00	4/28/2015	$376,515.00	$ 329,047.00
9	2016-0004	5/5/2015	Lower Lake Cemetery	$ 88,608.00	$ -	Denied	$ -	$ -
10	2016-0005	5/20/2015	Lake County DA-Victim Witness Program	$ 1,797.00	$ 1,797.00	5/26/2015	$378,312.00	$ 327,250.00
11	2016-0006	5/19/2015	Lake County Literacy Coalition	$ 10,000.00	$ 5,000.00	5/26/2015	$383,312.00	$ 322,250.00
12	2016-0007	5/19/2015	The Wave of Hope	$ 34,500.00	$ -	Denied	$ -	$ -
13	2016-0008	5/19/2015	Live Oak Seniors, Inc.	$ 50,000.00	$ 50,000.00	8/25/2015	$433,312.00	$ 272,250.00
14	2016-0009	5/12/2015	Community Care	$ 40,000.00	$ 40,000.00	6/29/2015	$473,312.00	$ 232,250.00
15	2016-0010	8/10/2015	The Hero Project	$ 15,000.00	$ 5,000.00	3/22/2016	$478,312.00	$ 227,250.00
16	2016-0011	6/17/2015	North Coast Opportunities, Inc.	$ 30,000.00	$ 15,000.00	6/29/2015	$493,312.00	$ 212,250.00
17	2016-0012	6/24/2015	Middletown Senior Citizens, Inc.	$ 60,000.00	$ 60,000.00	6/29/2015	$553,312.00	$ 152,250.00
18	2016-0013	6/11/2015	The Harbor On Main	$ 1,000.00	$ 1,000.00	6/29/2015	$554,312.00	$ 151,250.00
19	2016-0014	7/14/2015	Highlands Senior Service Center, Inc.	$ 130,076.78	$ 80,000.00	7/28/2015	$634,312.00	$ 71,250.00
20	2016-0015	7/13/2015	Konocti Basketball League	$ 2,593.67	$ 1,651.17	7/28/2015	$635,963.17	$ 69,598.83
21	2016-0016	7/16/2015	Coletrain Transformation Foundation	$ 6,400.00	$ -	No Presentation	$ -	$ -
22	2016-0017	7/27/2015	Lake County Public Health & MUSD	$ 1,892.32	$ 1,371.30	8/25/2015	$637,334.47	$ 68,227.53
23	2016-0018	8/10/2015	CLERC	$ 1,032.30	$ 1,032.30	8/25/2015	$638,366.77	$ 67,195.23
24	2016-0019	9/1/2015	Konocti Basketball League	$ 20,741.90		Denied		
25	2016-0020	9/1/2015	Lake County Fire Chief's Association	$ 25,000.00	$ 25,000.00	10/27/2015	$663,366.77	$ 42,195.23
26	2016-0021	9/22/2015	KPFZ 88.1 FM	$ 400.00	$ 400.00	9/22/2015	$663,766.77	$ 41,795.23
27	2016-0022	11/2/2015	Lake Family Resource Center	$ 200,000.00	$ -	Denied	$ -	$ 41,795.23
28	2016-0023	11/2/2015	Mount Vista Middle School	$ 3,625.00	$ 3,625.00	1/26/2016	$667,391.77	$ 38,170.23
29	2016-0024	1/14/2016	Middletown H.S. Sober Graduation Night	$ 5,000.00	$ 5,000.00	2/23/2016	$672,391.77	$ 33,170.23
30	2016-0025	1/20/2016	Church Women United - Shoes For Kids Program	$ 12,000.00	$ 3,000.00	2/23/2016	$675,391.77	$ 30,170.23
31	2016-0026	2/1/2016	Lower Lake High School Every 15 Minutes Program	$ 8,000.00	$ 5,000.00	2/23/2016	$680,391.77	$ 25,170.23
32	2016-0027	3/4/2016	Lake County, CA Habitat for Humanity	$ 30,000.00	$ 10,000.00	3/22/2016	$690,391.77	$ 15,170.23
33	2016-0028	4/15/2016	Lower Lake High School Sober Grad 2016 Class Trip	$ 5,000.00	$ 5,000.00	4/26/2016	$695,391.77	$ 10,170.23
34	2016-0029	4/6/2016	St. Helena Hospital Clearlake "More Than Wheels"	$ 1,000.00	$ 1,000.00	4/26/2016	$696,391.77	$ 9,170.23
35	20216-0030	5/17/2016	St. Helena Hospital Clearlake "Live Well Progam"	$ 1,500.00	$ 1,000.00	6/28/2016	$697,391.77	$ 8,170.23
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